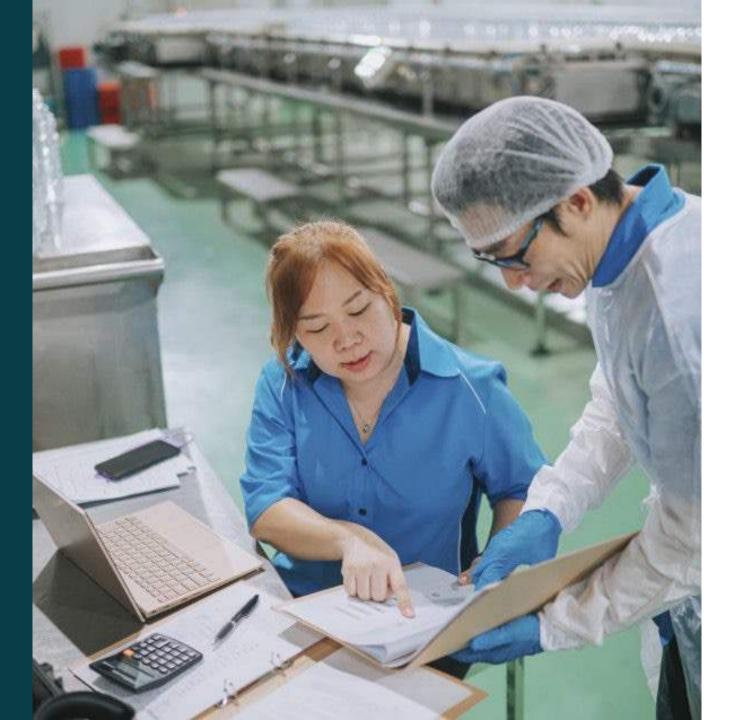


CCIC

David Port
Senior Inspector
Health & Safe Design
SafeWork NSW

22 September 2023



Who is SafeWork NSW?









Duties under the WHS laws



WHS Act defined health as both physical and psychological



Primary duty of care to eliminate, or if not reasonably practicable, then to minimise risk to worker health and safety so far as reasonably practicable, such as:

- ✓ Safe systems of work
- ✓ Training, information, supervision
- ✓ Monitor health

Other relevant duties:

- ✓ Consultation
- ✓ Due diligence

Work Health and Safety Regulation Amendment 2022



The <u>Work Health and Safety Amendment Regulation 2022</u> has made several amendments to the Work Health and Safety Regulation; the key amendments are:

- adding a definition of psychosocial hazards to the regulations
- clarifying that a PCBU must manage psychosocial hazards
- requiring that a PCBU must implement control measures to:
 - a) eliminate psychosocial risks so far as is reasonably practicable, and
 - b) if it is not reasonably practicable to eliminate psychosocial risks, to minimise the risks so far as is reasonably practicable

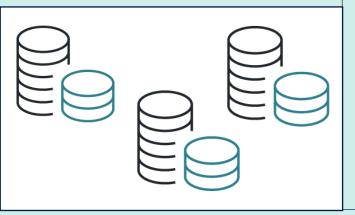


Impact of workplace mental health



\$3.9 billion per year estimated cost to

NSW of mental-ill health at work¹

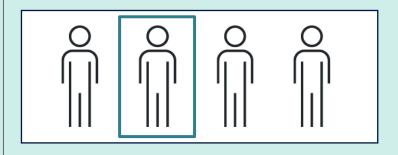




In the five years to June 2021, psychological claims **rose 65%** and physical injury claims were steady³







Nearly **1 in 4 workers**believe they have a mental health condition that their workplace caused or made worse²

Psychosocial hazards include



Role overload (high workloads or job demands)

Exposure to traumatic events

Lack of role clarity

Conflict or poor workplace relationships

Workplace violence

Poor consultation

Bullying or harassment

Lack of recognition

Remote or isolated work

Hazardous physical working environments

Role underload (low workloads or job demands)

A quick case study



Meeting with Directors/ HR/ WHS

Indicated an awareness of the hazards and risks present for workers.

Felt that risks were well managed.

All workers had adequate training and understood the resources available to them.

Consultation mechanisms are available and workers are well represented.

The risk is minimised so far as reasonably practicable.

Meetings with apx 25 workers and team leaders

Felt that directors didn't care and had no idea what it was like working on the front line.

Had experienced extreme workloads, poor communication, low job control, verbal abuse, bullying.

Many indicated that they had called in sick due to burn out and were looking at changing their career.

Thought that there was no consultation, or that the committees were ignored by directors.

Felt that the actions taken by the business were not sincere.

It was clear to me as an inspector that there was a disconnect between the people running the business, and the workers employed there.

Dave's top takeaways (areas for improvement)





- PCBUs rely on reactive control measures (EAP, MHFA are commonly relied on)



- Control measures are general (not related to any identified hazards)



- PCBU has resorted to prizes/rewards such as free coffee or pizza to "boost morale"



- Consultation is inadequate...managers can be disconnected from what their staff need



- Incident reporting and hazard identification does not support psychosocial risk



- WHS communications/systems/processes do not support psychosocial risk



Six steps to creating a mentally healthy workplace



A tool to understand your workplace



People at Work



What risks are impacting mental health in your workplace?

www.peopleatwork.gov.au

A systematic approach must address all 4 of the segments below





Preventing harm

by identifying work-related psychosocial hazards and factors, assessing risks and implementing effective measures to control them.



Intervening early

to support workers who may be showing early signs of workrelated stress and assist individuals who may be at risk of developing a psychological injury or mental illness.



Supporting recovery

and rehabilitation for workers who have developed a psychological injury or mental illness to help them to recover and return to work.



Promoting health

including good physical and mental health, is considered best practice and is beneficial for workers.

Does your business:

- Reduce the stimulus that causes the harm? (such as reducing job demands)
- Have adequate systems to identify when harm is occurring, and the strength to respond early?
- Support people who have sustained a psychosocial injury (is the RTW program compliant?)
- Communicate positively about mental health?

What control measures must minimise the risk so far as reasonably practicable.





Controls <u>must</u> address the risks identified. e.g.

A wellbeing seminar is unlikely to help a worker who is stressed due to **high job demands**. However, ensuring **adequate staff and reasonable deadlines** does address the risk.

Resilience training does not directly address the risk presented by a **lack of role clarity.** However improved **job descriptions and clear project briefs** may be effective.

A rewards program is not targeted for **low job demands.** Increasing **job rotation and career progression** may be helpful.

Workplace mental health training



Provided for FREE by the NSW Government

Delivered by Black Dog Institute

Training for employers

1-hour interactive workshop



Training for managers

3-hour interactive workshop

or 1-hour self-paced online learning module



Training for everyone

2-hour interactive workshop

or 45-minute self-paced online learning module





Scan here to register:

Interactive workshops available online or face to face (for 10-25 people), or join a public workshop with other small businesses

Workplace mental health coaching



Provided for FREE by the NSW Government

Get solutions to risks in the workplace that can impact mental health
Learn about actions that can lead to productive engaged staff
Speak directly with a highly trained expert in workplace mental health
Online or via phone at a time that suits you

Your highly trained expert will help you to:

- fine tune your existing workplace mental health systems
- identify risks to mental health within your business and give you practical tools and strategies to manage them.

Topics could include:

- Coping with stress or overwhelm
- Resolving conflict
- Responding to incidents
- Improving culture





Scan here to book:



Mental Health at Work - Manufacturing Resource Kit



Create a positive and safe manufacturing workplace

WHAT is the manufacturing resource kit?

It is an online resource that explains simple actions you can take to manage mental health risk factors common to manufacturing, such as:

- high work demands, with low control
- low recognition and reward
- poor change consultation
- harmful workplace behaviours like bullying and discrimination

WHO is it for? Leaders and managers in the manufacturing sector

WHY should I use it?

- Learn how to identify and address common mental health risk factors
- Find out what easy actions you can take to support workplace mental health
- Boost worker satisfaction, productivity and your bottom line

Scan here to visit the kit:



https://www.nsw.gov.au/mental-health-at-work/mental-health-at-work-resources/resource-kits/manufacturing-resource-kit



Mental Health at Work Resources





Resource Kits



How to guides



Case studies and stories



Legal obligations



mentalhealthatwork.nsw.gov.au